

#### **Overview**

Service Stream Limited's Board has approved Reserved Powers that set out the matters specifically reserved for determination by the Board, as distinct from the matters that are delegated to management.

#### **Matters reserved for Board**

The matters specifically reserved for Board approval under this Reserved Powers Policy include decisions about Company strategy, financial plans, major policies, the issue of equity and matters involving amounts over specified limits (which vary depending upon the nature of the transaction).

The Board also has authority, through the Remuneration and Nominations Committee, for succession planning and remuneration for the Managing Director and members of the Executive Team.

### **Delegation to the Managing Director**

All matters not specifically reserved for the Board and which are necessary for the day to day management of the Company are delegated by the Board to the Managing Director. On this basis, the Managing Director has general authority to run the company.

### **Delegation by the Managing Director**

The Managing Director is responsible for developing and implementing a Delegation of Authorities Policy for the delegation of his authorities to the members of the Executive Team and to other levels of management throughout the company as appropriate.

The Board Audit and Risk Committee is responsible for reviewing and endorsing the Delegation of Authority Policy and for conducting periodic reviews of the currency and appropriateness of delegations issued under this policy.

#### **Reserved Powers**

The Board reserves authority over the following specific decisions and areas of activity.



## **Reserved Powers** Policy Service Stream

### **These are the Board Reserved Powers:**

Accounting and financial reporting	Customer contracts
Approval of half-year and full-year financial statements	Fixed price lump sum contracts with a contract value greater than \$50m
	<ul> <li>Termed contracts with a duration greater than 5 years</li> </ul>
	<ul> <li>Termed contracts with projected revenue greater than \$250m over the term and/or \$75m revenue in the first year</li> </ul>
	Changes to the 'Golden Rules of Contracting'
Acquisitions and divestments	External affairs
<ul> <li>Acquisition or divestment of companies or businesses</li> </ul>	Release of Group results and/or market presentations
<ul> <li>Establishment of Joint Ventures or Partnerships</li> </ul>	Timing and conduct of shareholder meetings
	<ul> <li>Release of ASX announcements (excluding ASX</li> </ul>
	Appendix Forms)
Audit	,
Appointment or replacement of external	Appendix Forms)
<ul> <li>Appointment or replacement of external auditors</li> </ul>	Appendix Forms)  Group policies
Appointment or replacement of external	Appendix Forms)  Group policies  Reserved Powers Policy
<ul> <li>Appointment or replacement of external auditors</li> <li>Appointment or replacement of Manager</li> </ul>	Appendix Forms)  Group policies  Reserved Powers Policy Sustainability Report
<ul> <li>Appointment or replacement of external auditors</li> <li>Appointment or replacement of Manager Group Risk</li> </ul>	Appendix Forms)  Group policies  Reserved Powers Policy Sustainability Report Modern Slavery Statement
<ul> <li>Appointment or replacement of external auditors</li> <li>Appointment or replacement of Manager Group Risk</li> <li>Banking</li> <li>Establishment of new banking facilities over \$50m</li> <li>Commitment to issue bank guarantees over</li> </ul>	Appendix Forms)  Group policies  Reserved Powers Policy Sustainability Report Modern Slavery Statement  Governance  Appointment of directors to Parent and Group
<ul> <li>Appointment or replacement of external auditors</li> <li>Appointment or replacement of Manager Group Risk</li> <li>Banking</li> <li>Establishment of new banking facilities over \$50m</li> </ul>	Appendix Forms)  Group policies  Reserved Powers Policy Sustainability Report Modern Slavery Statement  Governance  Appointment of directors to Parent and Group companies



# **Reserved Powers** Policy Service Stream

Budgets	Health, safety and environment
<ul><li>Annual capital expenditure budget</li><li>Annual operating budget</li><li>Capital expenditure</li></ul>	Environment and OHS Policies  Human resources
<ul> <li>Acquisition of land</li> <li>Lease/sub-lease of property with a term greater than 5 years or annual rental greater than \$5m</li> <li>Commitment to purchase a capital asset over \$2m</li> <li>Disposal of assets with WDV over \$5m</li> </ul>	<ul> <li>Appointment, dismissal and remuneration of Managing Director</li> <li>Appointment, dismissal and remuneration of Executive Team members</li> <li>Short term incentive plan</li> <li>Long term incentive plan and issue of securities under LTIP</li> <li>Employee share scheme and issue of securities under ESS</li> </ul>
Capital Management	Risk management
<ul> <li>Dividends Policy</li> <li>Dividend payments</li> <li>Issue of equity</li> <li>Appointment of underwriters</li> <li>Mortgage and security over Group assets</li> <li>Loans to parties other than 100% subsidiaries</li> <li>Share buy-backs</li> <li>Dividend reinvestment plans</li> </ul>	<ul> <li>Risk Management Plan (including D&amp;O insurance policy)</li> <li>Taxation Risk Management Policy</li> <li>Treasury Risk Management Policy</li> </ul>



# **Reserved Powers** Policy Service Stream

Company structure	Strategy
<ul> <li>Major changes in the organisation and shape of the Group</li> <li>Incorporation of a new legal entity</li> <li>Liquidation of a current legal entity</li> <li>Closure of an existing business with annual revenue over \$10m</li> </ul>	<ul><li>Approval of Group Strategy</li><li>Entry into new fields of operation</li></ul>
	Other material matters
	Approval of all other material matters which would have or would be likely to have an impact on the share price or have other strategic importance to the Company.

